

Arizona Department of Health Services

# Arizona's Changing Landscape of Behavioral Health

#### AHCCCS Strategic Plan Reaching Across Arizona to Provide Comprehensive, Quality Health Care for Those in Need

Bend the cost curve while improving the member's health outcomes

Pursue continuous quality improvement Reduce fragmentation in healthcare delivery to develop an integrated system of healthcare

Maintain core organizational capacity, infrastructure and workforce.

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## GAO Medicaid Spending Report

Duals excluded – 2009-2011 (No Expansion)

- 1% of Population = 25% of spend
- 5% = 50% of spend
- 25% = 75% of spend
- Bottom 50% = 8% of spend

### **NASMHPD Report**

Individuals with a serious mental illness live 25 years less than the general population... 32 years less in Arizona



## GAO - Conditions of Members (%)

Condition	Asthma	Diabetes	HIV/AIDS	MH	SUD	Delivery	LTC	None
Asthma		24.5	3.9	65.1	29.1	6.5	7.3	17
Diabetes	18.5		2.6	52.4	23.9	3.1	12.7	29.7
HIV/AIDS	17.9	15.6		48.1	39.4	2.1	7.2	29
MH	17.6	18.7	2.8		26.7	4.0	11.9	42.9
SUD	20.8	22.6	6.0	70.8		4.5	10.2	15.6
Delivery	9.3	5.9	0.7	21.3	9.0		0.5	66
LTC	12.5	28.6	2.8	74.7	24.4	0.6		14.1
Department of								



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#### Economic Impact of Integration (Milliman)

- Costs for chronic medical conditions for those with co-occurring MH/SA are 2 to 3X
- Diabetes PMPM
  - o w/o MH/SA \$1,068 w/ \$2,368
- Total Opportunities
  - Medicaid \$100 B (Pre-Expansion)
  - Medicare \$30 B
  - Commercial \$162 B
  - Total Achievable \$26-48 B



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### Integration

Population	BH Funding	Acute Funding	Status
18,000 Members with SMI	\$405 m	\$112 M Medicaid + Medicare for 50%	Implemented April 1, 2014
17,000 CRS	\$25 m	\$126 m CRS - \$59 m Acute	Implemented 10-1-2013
17,000 Members with SMI – Greater AZ	\$419 m	\$117 M Medicaid + Medicare for 40%	Planned 10-1-2015
80,000 Acute Duals	\$25 m	\$144 Medicaid – + Medicare	Planned 10-1-2015
28,000 Members with Developmental Disabilities	\$34 m	\$124 m Medicaid + Medicare for 20%	RFI on Street for 10-1- 2016 procurement



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#### **AHCCCS Dual Eligible Members Medicare** Enrollment October 2014



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Arizona Health Care Cost Containment System

### **MMIC First Year Results**

- Integrated Health Homes
  - 13% Whole Health SMI Clinic
  - 18.4% PCMH
  - 68.6% Virtual Health Home
- MMIC has in place 18 intensive care mgrs 23 supportive care mgrs
- MMIC has implemented a 16 question health risk assessment
- Began Value Based Purchasing with ACT Teams including ED- Readmissions – Housing - Employment



## MMIC Expansion of Evidence Based-Practices

- Expanded ACT Teams to create Medical Assertive Community Treatment Team
- Created Forensic ACT Team to partner with Justice System
- Increased permanent supportive housing from 2,724 (7-14) to 3,686 (3-15)
- Supported Employment Utilization gone from 473 (7-14) to 670 (3-15)
- Peer and Family Support Utilization gone from 2,323 (7-14) to 3,854 (3-15)



### **Administrative Simplification**



### AHCCCS – DBHS Merger

- Staffing
  - Communicated with about 100 DBHS Staff about transitioning to AHCCCS
  - Goal of developing new Organization by 7-1-15
- Other Areas of Focus
  - o IT
  - Legal
  - o Grants
  - Stakeholder Communication



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## Administrative Merger does NOT

- Change existing and new contracts with RBHAs
- Change how members get services
- Change functionality of Administrative services
- Change or alter previous commitments
- State only and Grants that flow through RBHAs will continue



## **Integration Vision**

- Administratively combine capacity to build stronger policy/contracting capability
- Payer
  - Merge funding streams under single accountable organization
  - build capacity/ expectation for value based payments
  - Support infrastructure for data sharing
- Provider
  - Support system based on quality integrated care



## **Integration Vision**

- Leverage partnership with Justice System
  - Data interface to suspend-reinstate enrollment
  - IP payment
  - Transition Care coordination strategies
  - Eligibility
- Create new opportunities for Tribal members



## American Indian Health Program: Care Coordination Initiative



quality health care for those in need

Arizona Health Care Cost Containment System

## Addressing the Needs of Rural Communities – Greater Arizona Awards

Location	Population	Sq. Miles	Population Density per Square Mile
Maricopa			
County	4,087,191	9,200	444
Pima County	1,004,516	9,187	109
Remainder of			
Arizona	1,639,777	95,207	17
Arizona Total	6,731,484	113,594	59



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## **Cenpatico Integrated Care**

- Crisis Mobile Teams and Stabilization
- Tele-Psychiatry
- Rural ACT Teams
- Consumer Owner and Operated Businesses
- Center for Excellence for Correctional and Re-Entry Healthcare Professionals



## Health Choice Integrated Care

- Mobile Crisis Teams
- Crisis Facility Expansion
- Respite Care
- Tribal Service Delivery



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## Plan Readiness

- Network
- Staffing
- Data
- High Risk Member Transition
- Communication Members Families Providers - Stakeholders



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